## Monthly Sales Report

August 2012 Sales Department
13th Period， 2012 （Unit：million yen）
Sales for August were JPY 193，000，000，a decrease of $15 \%$ from the same month in 2011.

Sales（by store）

|  | Shibuya | Ginza | Kawasaki | Online | Total |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales | 45 | 61 | 53 | 34 | 193 |
| Target | 60 | 60 | 50 | 30 | $\mathbf{2 0 0}$ |
| Variance | $75 \%$ | $102 \%$ | $106 \%$ | $113 \%$ | $\mathbf{9 7 \%}$ |
| Comparison <br> same month in 2011 | $68 \%$ | $90 \%$ | $110 \%$ | $70 \%$ | $\mathbf{8 5 \%}$ |

## Monthly Sales（13th period）

|  | Apr． | May | Jun． | Jul． | Aug． | Sep． | Subtotal |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| 13th period | 241 | 257 | 213 | 209 | 193 |  | $\mathbf{1 1 1 3}$ |
| Comparison w／ <br> same month in 2011 | $99 \%$ | $130 \%$ | $105 \%$ | $97 \%$ | $85 \%$ |  | $\mathbf{1 0 3 \%}$ |
|  | Oct． | Nov． | Dec． | Jan． | Feb． | Mar． | Total |
| 13th period |  |  |  |  |  |  | 1113 |
| Comparison w／ <br> same month in 2011 |  |  |  |  |  |  | $\mathbf{1 0 3 \%}$ |

Sales for August 2012 （by store）


（The sum for the 13th period compares the total up to this month with the total up to the same month of the previous year．）
Note：The above are quick estimations（reported on the 5th of every month）and not definite values（reported on the 20th of every month）．

| Summary of sales performance | Analysis and forecast of sales performance |
| :--- | :--- |
| The total change in sales of all | －The decrease in this month＇s sales is thought to be due to the long stretch of rainy days and the |
| stores： | failure of our sales promotion campaign． |
| $-97 \%$ of the target | －We are currently conducting a campaign for the new season and sales are expected to increase |
| - a $12 \%$ decrease from the previous | next month． |
| month | －In order to improve service，we should provide intensive training for both part－timers and sales staff． |

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